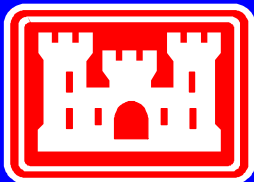


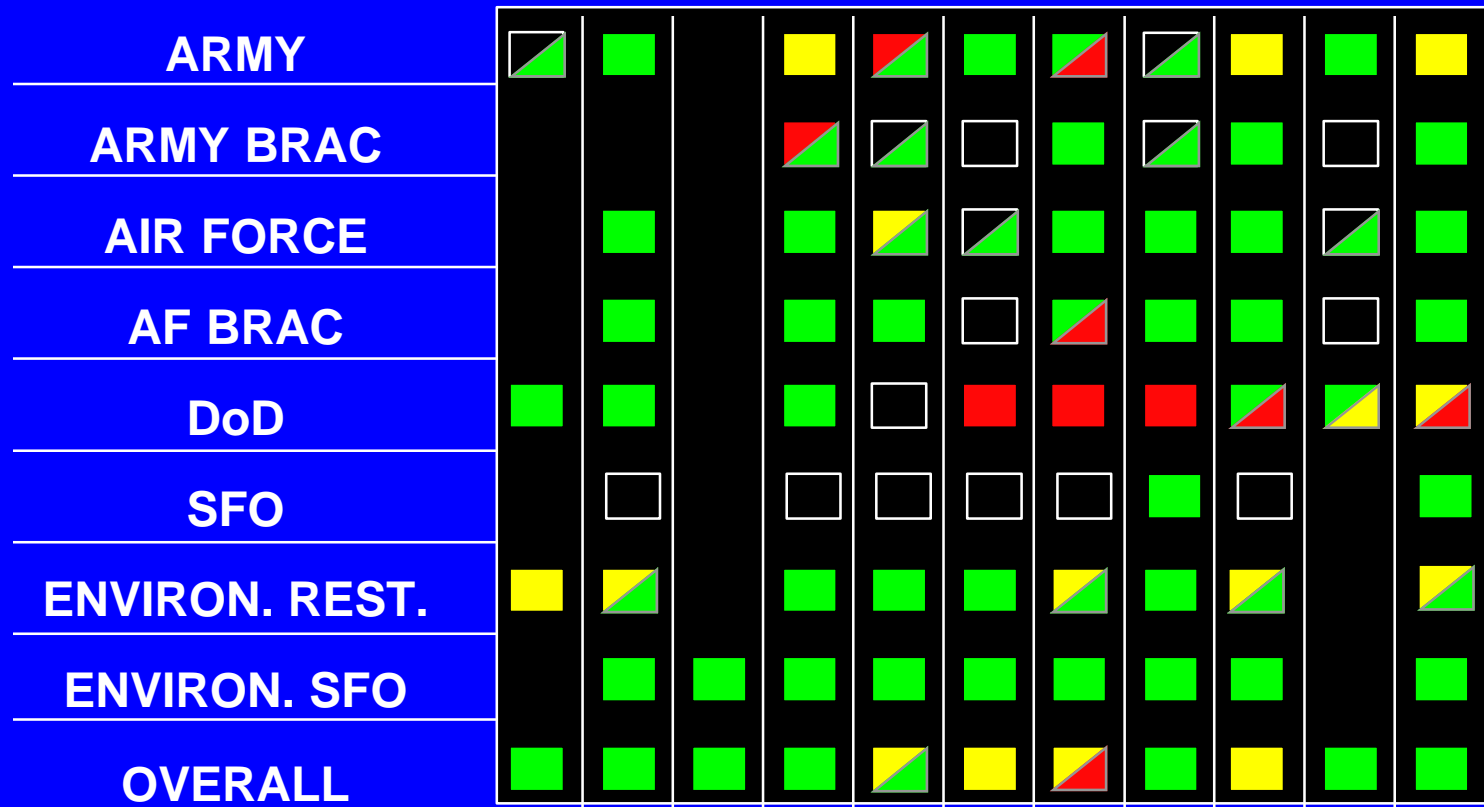
*3rd Quarter 97*

# Directorate of Military Programs

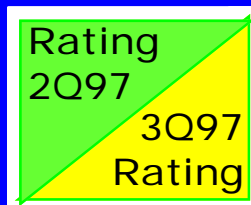


# Military Programs

## Executing Our Customers' FY 97 Programs



HNC LRD MVD NAD NWD POD SAD SPD SWD TAC CE



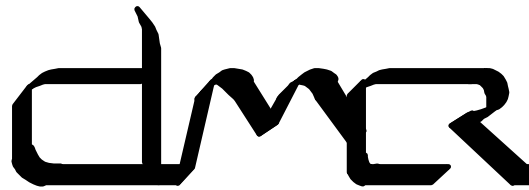
On Target,  $\geq 90\%$

Needs Improvement,  $\geq 80\%$  but  $< 90\%$

Significant Issues,  $< 80\%$

No Awards Scheduled

Blank Area Indicates No Awards Were Scheduled



# Executing Our Customers' FY 97 Programs

PROGRAM GOAL: Award 75% of goal by the end of the 3rd quarter.  
Award 100% of the approved, non-deferred program by the end of the year (all programs).

FY 97 OBJECTIVES: Rate MSC's on overall program execution disaggregated by major customer groups in lieu of FY 96 disaggregation by fund types.

EXECUTION RATINGS: Green  $\geq 90\%$ ; Amber  $\geq 80\%$  and  $< 90\%$ ; Red  $< 80\%$

END OF YEAR PREDICTION: Award 355 projects @ \$2,577M

FY 97 RESOURCES:	TOTAL PROGRAM	\$2,725M	353 Projects
	3Q97 Forecast	\$1,986	73% of Forecast
	3Q97 Actual	\$1,829	67% of Forecast

IMPACT ASSESSMENT: FY 97 focus on support to customers.

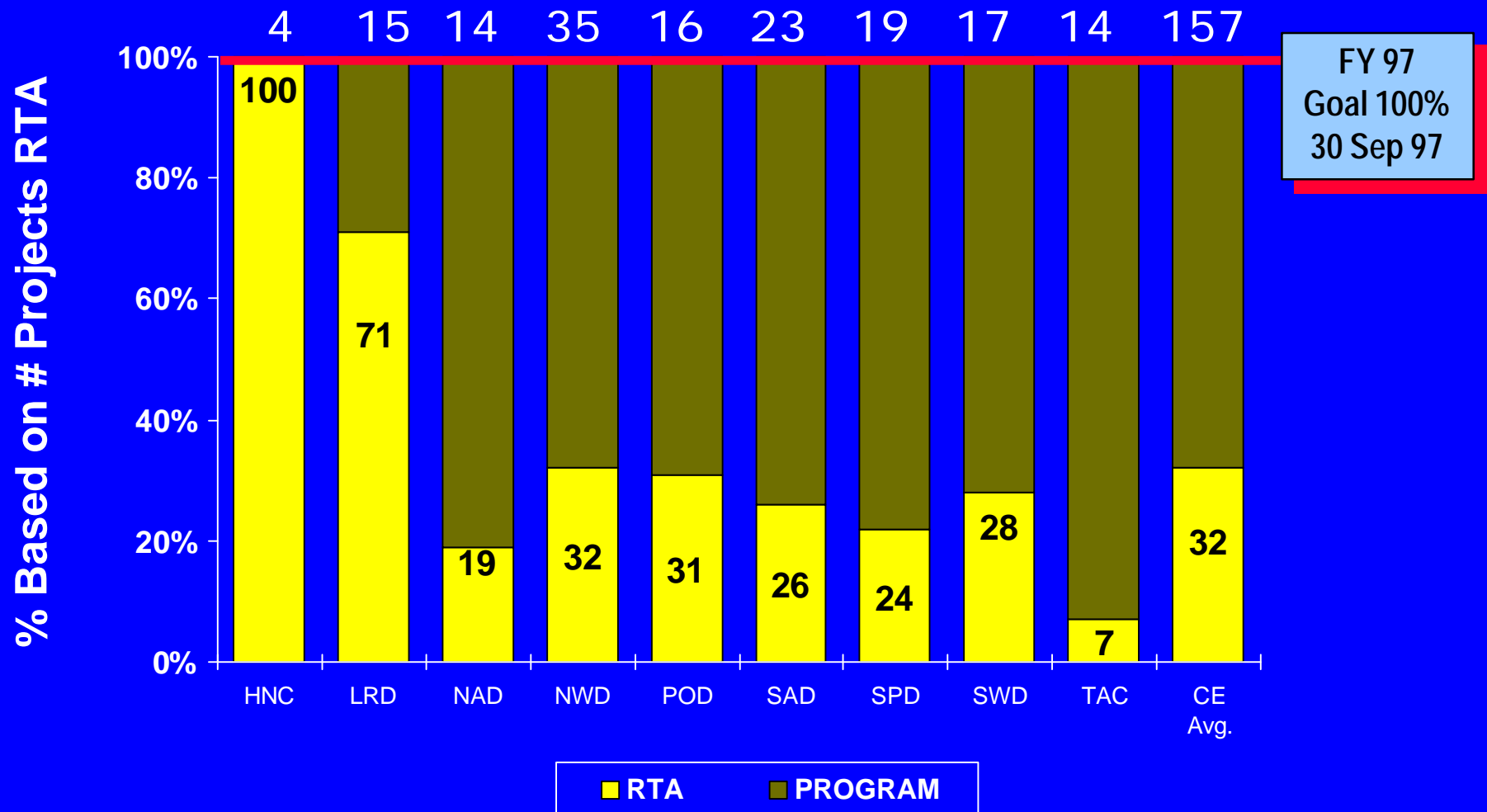
ANALYSIS AND CORRECTIVE ACTION: Although 8% behind the 3rd Quarter execution goal of 75% execution, primary reasons for slippage are beyond the control of the Corps.

AS OF: 30 Jun 97

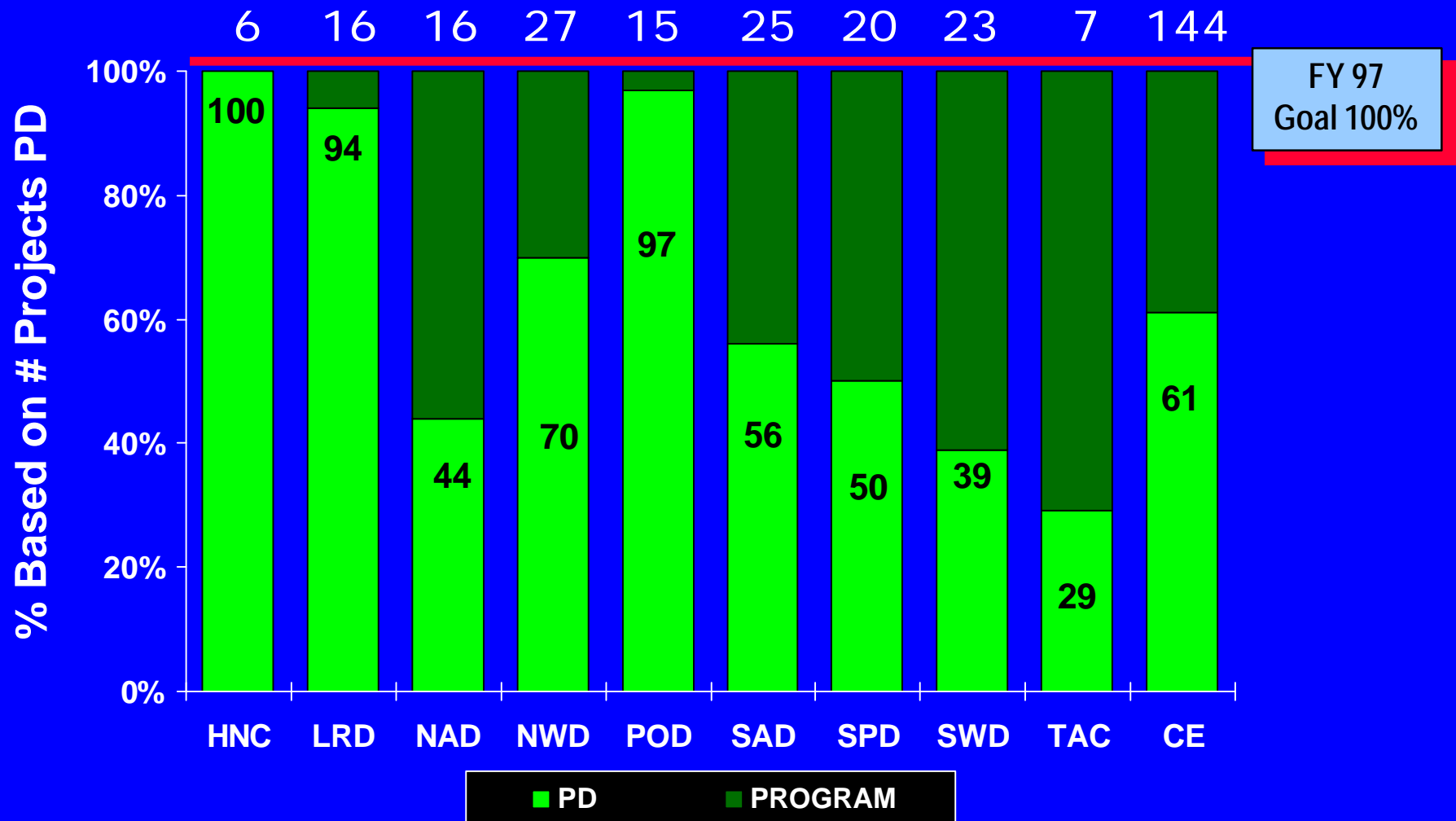
POC: Judi Greer, CEMP-MC  
202-761-8918

ASSESSMENT:

# Military Programs Ready to Advertise (RTA)



# Military Programs Project Definition (PD)



# Military Programs Cost Growth

**Revised**

GOAL: Complete all projects within the PA.

MSC	# Projects Completed	# Completed Within PA	# 100-110% of PA	# Exceeding 110% of PA	RATING
LRD	14 / \$76M	9	1	4	71%
NAD	40 / 342M	16	8	16	60%
NWD	52 / \$270M	31	12	9	88%
POD	17 / \$74M	9	3	5	71%
SAD	36 / \$202M	18	9	9	75%
SPD	39 / \$196M	21	10	8	80%
SWD	43 / \$345M	17	10	16	63%
TAC	1 / \$3M	0	1	0	100%
CE	242 / \$1.5B	121	54	67	72%



# Cost Growth

PROGRAM GOAL: MAINTAIN MILCON PROJECT COST GROWTH WITHIN PROGRAMMED AMOUNT (PA).

CURRENT YEAR OBJECTIVES: GREEN  $\geq 90\%$ ; AMBER  $\geq 80\%$  BUT  $< 90\%$ ; RED  $< 80\%$ .

END OF YEAR PREDICTION: CORPS-WIDE AVERAGE WILL BE AMBER.

CURRENT YEAR RESOURCES: 242 MILCON FUNDED CONSTRUCTION CONTRACTS AT \$1.5B TOTAL CWE.

IMPACT ASSESSMENT: 72% OF PROJECTS MET GOAL.

ANALYSIS AND CORRECTIVE ACTION: THIS REVISED CMR INDICATOR WILL SHOW MAJOR IMPROVEMENT SLOWLY AS ONLY PROJECTS COMPLETED DURING THE 4 PREVIOUS QUARTERS ARE INCLUDED. TURNAROUND WILL DEPEND UPON EMPHASIS IN THE PLANNING, DESIGN, AND CONSTRUCTION MANAGEMENT ARENAS.

AS OF: 30 JUN 97

POC: R.W.DALEY, CEMP-CM  
(202) 761-8740

ASSESSMENT: GREEN

# Military Programs Time Growth

**Revised**

GOAL: Complete all projects within Corps/  
customer agreed upon BOD.

MSC	# Projects Completed	# Completed Within Adjusted BOD	# Completed Exceeding Adjusted BOD	RATING
LRD	14	13	1	93%
NAD	42	26	16	62%
NWD	52	43	9	83%
POD	17	9	87	53%
SAD	37	13	24	35%
SPD	40	25	15	63%
SWD	43	28	15	65%
TAC	1	1	0	100%
CE	246	158	88	64%





# Time Growth

PROGRAM GOAL: DELIVER MILCON PROJECTS (BOD ACTUAL) WITHIN THE BOD ESTABLISHED AT THE TIME OF CONTRACT AWARD (BOD ORIGINAL) PLUS ADDITIONAL CONTRACT TIME RESULTING FROM MODIFICATIONS FOR USER DIRECTED CHANGES.

CURRENT YEAR OBJECTIVES: GREEN  $\geq 90\%$ ; AMBER  $\geq 80\%$  BUT  $< 90\%$ ; RED  $< 80\%$ .

END OF YEAR PREDICTION: CORPS-WIDE AVERAGE WILL BE AMBER.

CURRENT YEAR RESOURCES: 246 MILCON FUNDED CONSTRUCTION CONTRACTS.

IMPACT ASSESSMENT: 64% OF PROJECTS MET THE GOAL.

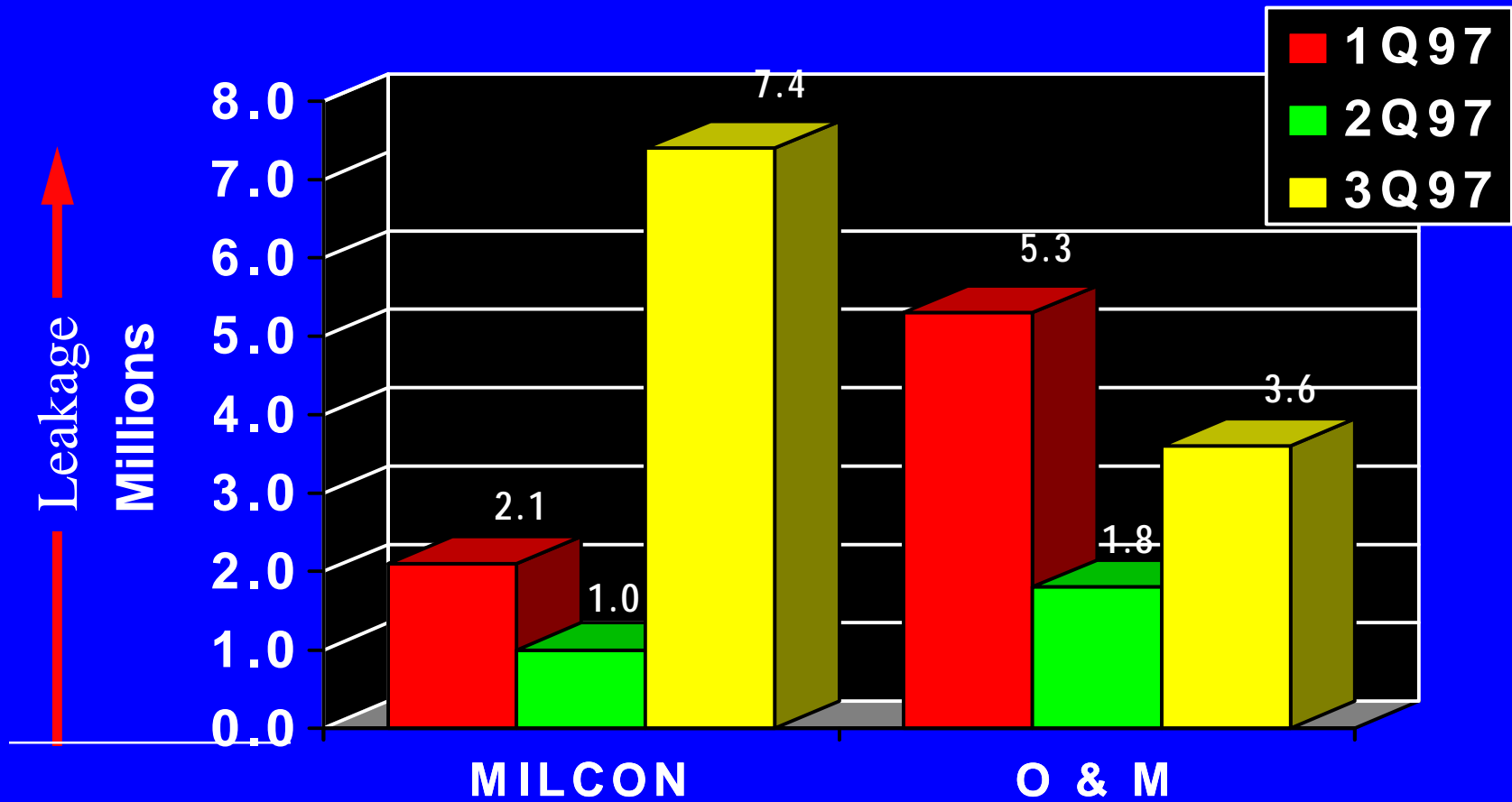
ANALYSIS AND CORRECTIVE ACTION: THIS IS A REVISED CMR INDICATOR. A NEW AMPRS REPORT IS BEING DEVELOPED TO MEASURE THIS INDICATOR. COMMAND EMPHASIS IS REQUIRED. ANTICIPATE OVERALL CORPS-WIDE IMPROVEMENT.

AS OF: 30 JUN 97

POC: R.W.DALEY, CEMP-CM  
(202) 761-8740

ASSESSMENT: GREEN

# Military Programs S&A Leakage



GOAL =  
\$0  
Leakage

Leakage = Income - Expense



## S & A LEAKAGE

PROGRAM GOAL: RECOVER ALL CURRENT AND PRIOR YEAR LEAKAGE.

CURRENT YEAR OBJECTIVES: IDENTIFY CAUSES AND AGGRESSIVELY PURSUE CORRECTIVE ACTIONS. A 14 POINT ACTION PLAN WAS DEVELOPED DURING THE 3RD QUARTER AND IS IN THE INITIAL IMPLEMENTATION STAGE. THE HQUSACE AUDIT OFFICE WILL CONTINUE TO MONITOR PLAN IMPLEMENTATION AND SCHEDULE IPR'S TO REVIEW PROGRESS.

END OF YEAR PREDICTION: RED

CURRENT YEAR RESOURCES: UNCOLLECTED S&A INCOME (LEAKAGE) OF \$8.347M EQUATES TO 130 FTE.

IMPACT ASSESSMENT: LEAKAGE ELIMINATION WILL REDUCE RISK OF ANTI-DEFICIENCY VIOLATION IN THE CORPS.

ANALYSIS AND CORRECTIVE ACTION: CURRENT YEAR MILCON LEAKAGE INCREASED FROM \$1.029M LAST QTR TO \$5.286M THIS QTR. O&M LEAKAGE INCREASED FROM \$1.820M LAST QTR TO \$3.061M THIS QTR. ONLY \$37K HAS BEEN SPECIFICALLY IDENTIFIED AS FUNDS NOT RECEIVED. INTERNAL ACCOUNTING PROBLEMS AND SYSTEMS PROBLEM ARE REPORTED AS THE MAJOR CAUSES FOR LEAKAGE.

AS OF: 30 JUN 97

POC: PHIL BLOUNT  
CEMP-CM 761-1267

ASSESSMENT: RED

# Directorate of Military Programs

## *Index of Indicators*

Indicator Number	Indicator Title	Rating	Status	Slide Number
MP-01	Contract Awards Summary	G	B	MP-01
	Army	A	B	
	Army BRAC	G	B	
	Air Force	G	B	
	Air Force BRAC	G	B	
	Dod	R	B	
	SFO	G	B	
	Environmental	G	B	
	Environmental SFO	G	B	
MP-02	Environmental Obligations	See MP-01	See MP-01	
MP-03	Customer Satisfaction	N/R	N/R	MP-02 MP-03
	Ready to Advertise	S		
	Ready to Award	S		
MP-04	Design Management	N/R	N/R	
MP-05	Military Design TLM	See CERM Indicators		
MP-06	Value Engineering	N/R	N/R	
MP-07	Modification Execution	N/R	N/R	
MP-08	BOD Time Growth	R	B	MP-04
MP-09	Cost Growth	R	B	MP-05
MP-10	Contract Performance Evaluations	G	I	
	S & A Leakage	S	B	MP-06
	Project (Financial) Closeout	S		

B - Brief   I - Information   S - Special Interest   N/R - Not Rated